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| **Health Performance and Delivery Directorate**  **NHSScotland Chief Operating Officer**  John Connaghan CBE  T: 0131-244 3480  E: john.connaghan@gov.scot |  | |
| Mrs Jill Young  Chief Executive  Golden Jubilee Foundation  Agamemnon Street  Clydebank  GLASGOW  G81 4DY | |  |

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22 June 2017

Dear Jill

**GOLDEN JUBILEE FOUNDATION: LOCAL DELIVERY PLAN 2017/18**

Thank you for submitting your LDP for 2017/18. It demonstrates yet again that the Golden Jubilee is at the forefront of modern medicine and innovation in Health.

The scale of the challenge facing NHSScotland means that we need to deliver fundamental reform and change to the way that the NHS delivers care. The Health and Social Care Delivery Plan sets out the actions required to reform and further enhance health and social care services. Through this triple approach we must prioritise the actions which will have the greatest impact on delivery on better care, better health and better value.

An important component of the Delivery Plan is ensuring more effective and consistent delivery of your services and to provide support to local care systems for service delivery at a regional level. I acknowledge that work is already underway to deliver quality improvements and efficiencies across all your services. It is vital that the Board continues to work collaboratively regionally and nationally to develop more efficient ways of working to enable a greater level of support to territorial boards in their delivery of patient care.

You will be aware that in September the Scottish Government will look for regional delivery plans to be drafted and finalised in March 2018. You will want to consider individually and collectively with other national Boards what your support and contribution to these will be. You should consider whether aspects of regional plans will impact on your current (2017/18) LDP and update accordingly by end September. Regional Planning Guidance will be developed over the summer to support these plans.

I acknowledge your planning work and progress made so far both in relation to 2017/18 and beyond and the work that is underway in a number of areas including the heart and lung centre, expansion of the hospital as a national resource as well as supporting open innovation through the Innovation fund. Specific feedback on your submission is provided below.

**Workforce Planning**

As part of the implementation of Everyone Matters:2020 Workforce Vision Implementation Plan, we expect continued progress against the 5 priorities: healthy organisational culture, sustainable workforce, capable workforce, a workforce to deliver integrated services and effective leadership and management.

**Elective Waiting Times**

You continue to play an important role in helping Boards to improve delivery of waiting times for the benefit of patients across Scotland. As you are aware, steps are being taken to strengthen improvement capability to improve elective services, particularly around the modern outpatient programme and MSK waiting times. These steps, alongside the capital investment in elective centres and your expansion, will transform elective service in Scotland. I understand that your initial agreement for your expansion plan already has regional sign off, with next stage approval as part of the Regional Delivery Planning process.

**Financial Planning**

Within the balanced LDP Financial Plan there is an assumption that further savings will be identified in year. I would ask that, following the first quarter of this financial year, you submit an update of your savings plans which provides assurance on progress in identifying and delivering those savings. In addition, I expect plans contributing to delivering the £15 million savings across National Health Boards to be fully formed at that point. An update should be submitted no later than 31 July 2017 and will be followed up formally as part of an in-year review meeting to happen in either September or October.

**Monitoring and Reporting LDP Progress**

Your NHS Board should ensure that progress is actively monitored across all areas of the LDP and that appropriate local performance management arrangements are in place around each of the Strategic Improvement Priorities.

NHS Boards are expected to report progress against the LDP at their Board meetings. The Scottish Government will also consider LDP progress during Annual and Mid-Year Reviews.

If you have any questions about this letter, please contact Margaret Duncan, your Performance Manager. May I take this opportunity to offer thanks to you and your team for all your hard work over the year and to offer my personal thanks for all your support over the years.

Yours sincerely



**JOHN CONNAGHAN CBE**

NHSScotland Chief Operating Officer